

**From:** "Angela Madden \(\acrews1\)" <acrews1@memphis.edu>  
**To:** Michael.Rallings@memphistn.gov  
"William Gibbons \(\wgibbons\)" <wgibbons@memphis.edu>  
**CC:** bpinnolis@memphiscrime.org  
"K B Turner \(\kbtturner\)" <kbtturner@memphis.edu>  
"Linda Russell \(\lrsell8\)" <lrsell8@memphis.edu>  
"Amaia Iratzoqui \(\ratzoqui\)" <ratzoqui@memphis.edu>  
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Jim.Harvey@memphistn.gov  
Lambert.Ross@memphistn.gov  
**Date:** 3/16/2017 6:48:14 PM  
**Subject:** RE: Joint Press Release?? Press Conference??

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Director,

I think we're on the same page here. My point was that any attempts to address the issues highlighted in the research we did would have to be joint efforts involving both city and county (and other entities as well), so we should try to integrate county data before making any sort of presentation.

Thanks,  
AM

Dr. Angela D. Madden | Research Associate Professor  
Public Safety Institute  
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From: Michael.Rallings@memphistn.gov [mailto:Michael.Rallings@memphistn.gov]  
Sent: Thursday, March 16, 2017 4:41 PM  
To: William Gibbons (wgibbons) <wgibbons@memphis.edu>; Angela Madden (acrews1) <acrews1@memphis.edu>  
Cc: bpinnolis@memphiscrime.org; K B Turner (kbtturner) <kbtturner@memphis.edu>; Linda Russell (lrsell8) <lrsell8@memphis.edu>; Amaia Iratzoqui (ratzoqui) <ratzoqui@memphis.edu>; Bert Owen Burraston (brrston) <brrston@memphis.edu>; James Chandler McCutcheon (jcmcctch) <jcmcctch@memphis.edu>; Jryall@memphistn.gov;

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Jim.Harvey@memphistn.gov; Lambert.Ross@memphistn.gov  
Subject: RE: Joint Press Release?? Press Conference??

Shouldn't we present the facts with both presentations (MPD Homicides and UOM Study) and then discuss developing solutions. I don't want our small group solely responsible for solutions, when it involves other community stakeholders.

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Community Outreach Program (C.O.P), a proactive initiative developed by the Memphis Police Department, to improve the quality of life of citizens and reduce juvenile violence, utilizing crime prevention techniques through identification, enforcement and education within the community.

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From: William Gibbons (wgibbons) [mailto:[wgibbons@memphis.edu](mailto:wgibbons@memphis.edu)]  
Sent: Thursday, March 16, 2017 3:03 PM  
To: Angela Madden  
Cc: Brona Pinnolis; Rallings, Director Michael; K B Turner (kturner); Linda Russell (lrussell8); Amaia Iratzoqui (iratzoku); Bert Owen Burraston (bbrrston); James McCutcheon; Ryall, James; Nations, Julie; MEM MPD Executive Staff  
Subject: Re: Joint Press Release?? Press Conference??

Will you be the one making the presentation to the board on April 19?

Bill

Sent from my iPhone

On Mar 16, 2017, at 1:40 PM, Angela Madden (acrews1) <[acrews1@memphis.edu](mailto:acrews1@memphis.edu)> wrote:

Good afternoon,

In the interest of being comprehensive and inclusive, I have reached out to the SCSO for their relevant data to include in the presentation/conference. I haven't heard back as of yet, but I think it's important that we

paint a complete picture. The findings have county-wide implications and proposed solutions (i.e., developing programming for the schools) need county-wide buy-in and cooperation.

Hopefully, we will be able to have a county-wide picture by April 19.

Thank you,  
Angela

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<image003.jpg><image004.jpg><image005.jpg>

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From: William Gibbons (wgibbons)  
Sent: Friday, March 10, 2017 1:44 PM  
To: Brona Pinnolis <[bpinnolis@memphiscrime.org](mailto:bpinnolis@memphiscrime.org)>; [Michael.Rallings@memphistn.gov](mailto:Michael.Rallings@memphistn.gov); Angela Madden (acrews1) <[acrews1@memphis.edu](mailto:acrews1@memphis.edu)>; K B Turner (kbtturner) <[kbtturner@memphis.edu](mailto:kbtturner@memphis.edu)>; Linda Russell (lrsell8) <[lrsell8@memphis.edu](mailto:lrsell8@memphis.edu)>; Amaia Iratzoqui (ratzoqui) <[ratzoqui@memphis.edu](mailto:ratzoqui@memphis.edu)>; Bert Owen Burraston (bbrston) <[bbrston@memphis.edu](mailto:bbrston@memphis.edu)>; James Chandler McCutcheon (jcmcctch) <[jcmcctch@memphis.edu](mailto:jcmcctch@memphis.edu)>  
Cc: [Jryall@memphistn.gov](mailto:Jryall@memphistn.gov); [Julie.Nations@memphistn.gov](mailto:Julie.Nations@memphistn.gov); [MEMMPDExecutiveStaff@memphistn.gov](mailto:MEMMPDExecutiveStaff@memphistn.gov)  
Subject: Re: Joint Press Release?? Press Conference??

We've got two different ideas here, both of which have value:

1. A press conference/briefing to share the results, actions being taken to address some of the challenges identified, etc. and

A presentation to the Crime Commission board at its next meeting (April 19).

If everyone agrees, we could proceed to put it together.

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Executive Director  
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From: Brona Pinnolis <[bpinnolis@memphiscrime.org](mailto:bpinnolis@memphiscrime.org)>

Sent: Friday, March 10, 2017 12:57:19 PM

To: [Michael.Rallings@memphistn.gov](mailto:Michael.Rallings@memphistn.gov); Angela Madden (acrews1); K B Turner (kbtturner); William Gibbons (wgibbons); Linda Russell (lrssell8); Amaia Iratzoqui (ratzoqui); Bert Owen Burraston (brrston); James Chandler McCutcheon (jcmctch)

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Subject: RE: Joint Press Release?? Press Conference??

This really helps make the case as well for the violence as public health issue where it narrows in on DV /trauma as the most common connection (outside of education, which is, itself, likely impacted by the same traumatic effects of DV). Suggest maybe contact Dr. Haushalter at SCHD for her thoughts and participation?

Brona E. Pinnolis, JD  
Vice President for Strategic Implementation  
Memphis Shelby Crime Commission  
600 Jefferson, Suite 400  
Memphis, TN 38105  
Direct Line: 901-507-4192

<image006.png>

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From: [Michael.Rallings@memphistn.gov](mailto:Michael.Rallings@memphistn.gov) [<mailto:Michael.Rallings@memphistn.gov>]

Sent: Friday, March 10, 2017 12:52 PM

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Subject: RE: Joint Press Release?? Press Conference??

I think is a great idea and should be followed up with a high quality video.

I would like to present out homicide presentation followed by the UOM Study to the group.

Director Michael Rallings,  
Memphis Police Department

----- Original message -----

From: "Angela Madden (acrews1)" <[acrews1@memphis.edu](mailto:acrews1@memphis.edu)>

Date: 3/10/17 12:47 PM (GMT-06:00)

To: "K B Turner (kbtturner)" <[kbtturner@memphis.edu](mailto:kbtturner@memphis.edu)>, "William Gibbons (wgibbons)" <[wgibbons@memphis.edu](mailto:wgibbons@memphis.edu)>, Brona Pinnolis <[bpinnolis@memphiscrime.org](mailto:bpinnolis@memphiscrime.org)>, "Linda Russell (lrssell8)" <[lrssell8@memphis.edu](mailto:lrssell8@memphis.edu)>, "Amaia Iratzoqui (ratzoqui)" <[ratzoqui@memphis.edu](mailto:ratzoqui@memphis.edu)>, "Bert Owen Burraston (brrston)" <[brrston@memphis.edu](mailto:brrston@memphis.edu)>, James McCutcheon <[jcmctch@memphis.edu](mailto:jcmctch@memphis.edu)>

Cc: "Rallings, Director Michael" <[Michael.Rallings@memphistn.gov](mailto:Michael.Rallings@memphistn.gov)>, "Ryall, James" <[Jryall@memphistn.gov](mailto:Jryall@memphistn.gov)>, "Nations, Julie" <[Julie.Nations@memphistn.gov](mailto:Julie.Nations@memphistn.gov)>

Subject: Joint Press Release?? Press Conference??

Good morning,

Drs. McCutcheon, Iratzoqui, and Burraston and myself met with Director Rallings, Mayor Strickland, and his cabinet this morning to present research findings on violence in Memphis.

The research has major implications for addressing violence in Memphis and Shelby County. It illustrates how homicide, domestic violence, juvenile delinquency, and gun violence are connected and how lack of education, neighborhood instability, and violence in the home are major predictors of ALL violence in the city.

Director Rallings agrees that it is important for the public to be aware that 1) MPD is working to shed light on factors driving violence in the community; 2) UM Dept. of Criminology and the PSI are working with the criminal justice community to develop evidence-based, data-driven solutions to serious community challenges; 3) the MSCC's Operation Safe Community-3 can be a conduit through which to obtain funding to develop and implement these solutions. For example, OSC-3 is working on the Youth Assessment Resource Network (YARN). Funding sources are out there that can provide money necessary to develop and implement the evidence-based, data-driven programming necessary to address truancy and retention issues (lack of education driving nearly every major challenge in the city), and develop school-based programs for both youth and their families to develop better conflict resolution skills, communication skills, etc. The UM/PSI team already is working on developing a grant proposal to fund the development and implementation of one such program (still in the planning stages).

Our research indicates that juvenile arrests as a proportion of all arrests is increasing, juvenile arrests for gun crime as a proportion of all arrests for gun crime is increasing, juveniles make up a large and increasing proportion of gun crime recidivists, and the complaint for which the largest proportion of juveniles are brought to Juvenile Court is domestic violence.

The point we need to make to the community is that, if we can focus on childhood development (and keep kids in school while providing them and their families with programs and services they need), we can reduce violence in the community. If we don't address it now, violent juvenile offenders will age into violent adult offenders and our crime/violence problems will only worsen.

Preferably, we would like a joint press conference (UM, PSI, MSCC, MPD), perhaps at a presentation to the MSCC. I believe that all the "usual suspects" should be present along with government representatives. I know the MSCC Board is comprised of many of the people we would like to have there. We need to bring in Shelby County and the municipalities, as well, even though these findings only derive from MPD data. The implications are county-wide and the solutions also will be county-wide (e.g., programs in schools).

How can we make this happen?

AM

[Angela D. Madden, Ph.D.](#)

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